North Bondi RSL Club Limited

ABN 89 001 033 601

Annual Financial Report 31 December 2023

North Bondi RSL Club Limited Directors' Report

The directors present their report together with the financial statements of North Bondi RSL Club Limited (the company) for the year ended 31 December 2023.

Directors

The directors of the company in office at any time during or since the end of the financial year are:

| Name of the director | Date of appointment | Experience and special responsibilities |
|----------------------|-----------------------------------|---|
| Martyn Bell | 19 April 2009 | Business consultant and 14 years as President |
| Paul Koerber | 6 April 2013 | Naval Commander |
| Rachel Coghlan | 26 November 2019 | Human Resources Advisor |
| Max Predebon | 23 March 2021 | Investment Director |
| Michelle Creamer* | 23 August 2022 (resigned 21/5/23) | Partnerships Director |
| Julian Lenthall* | 23 August 2022 (resigned 21/5/23) | Investment Director |
| Henry Meagher* | 26 July 2022 (resigned 21/5/23) | Google Partner Director |
| Chris Howell* | 21 May 2023 | Company Director |
| George Tapp* | 21 May 2023 | Company Director |
| Shane Abood* | 21 May 2023 | Recruitment Director |

*Directors that were appointed or resigned during FY23.

Directors' meetings

The number of meetings of the company's Board of Directors (the Board) held during the year ended 31 December 2023 and the numbers of meetings attended by each director were:

| Director | Number of meetings attended | Number of meetings held * |
|-------------------|--------------------------------|---------------------------|
| Martyn Bell | 12 | 13 |
| Paul Koerber | 12 | 13 |
| Rachel Coghlan | 9 | 13 |
| Max Predebon | 12 | 13 |
| Henry Meagher* | 5 | 5 |
| Michelle Creamer* | 4 | 5 |
| Julian Lenthall* | 4 | 5 |
| Chris Howell* | 8 | 8 |
| George Tapp* | 7 | 8 |
| Shane Abood* | 8 | 8 |

* Number of meetings held during the time the director held office during the year.

North Bondi RSL Club Limited Directors' Report

Membership

The company is a company limited by guarantee and is without share capital. The number of members as at 31 December 2023 and the comparison with last year is as follows:

| | 2023 | 2022 |
|-------------------------------|--------------------|------------------|
| Ordinary Associate Life | 125 12,147 3 | 54 9,666 3 |
| | 12,275 | 9,723 |

Members' limited liability

In accordance with the Constitution of the company, every member of the company undertakes to contribute an amount limited to \$2 per member in the event of the winding up of the company during the time that he/she is a member or within one year thereafter. The total liability in the event of winding up is \$24,550 (2022: \$19,446).

Operating result

The loss before tax for the year amounted to \$103,511 compared with a loss before income tax of \$319,069 for the prior year. Earnings before interest, tax, depreciation and amortisation amounted to \$531,004 (2022: \$365,915).

Objectives

The company's long term objective is to provide first class social facilities and amenities for the benefit of the Members and their guests, primarily from the eastern suburbs as well as local and international tourists.

Strategy for achieving the objectives

The objective is to be achieved by continuing to maintain a level of profitability to allow re-investment into the upgrading of the premises, thereby encouraging and developing a long term and viable business.

Principal activities

The principal activities of the company during the course of the financial year were the promotion of the objectives of the Club and the conduct and promotion of a licensed social Club for the Members.

There were no significant changes in the nature of the activities of the company during the year.

North Bondi RSL Club Limited Directors' Report

How these activities assist in achieving the objectives

By providing access and enjoyment to a world class setting in a relaxed environment to members, their guests, and the public, whilst delivering a high level of customer service

Performance measurement and key performance indicators

The Club evaluates performance by comparison to other clubs. This comparison is both local (Eastern suburbs) and across New South Wales.

Performance is also measured by comparing income and expenditure over prior periods as well as evaluating trend lines.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under Section 307C of the *Corporations Act 2001* is set out on page 4.

Signed in accordance with a resolution of the directors.

Dated at North Bondi on 18 April 2024.

Martyn Bell

M Bell President



DECLARATION OF INDEPENDENCE BY ELYSIA ROTHWELL TO THE DIRECTORS OF NORTH BONDI RSL CLUB LIMITED

As lead auditor of North Bondi RSL Club for the year ended 31 December 2023, I declare that, to the best of my knowledge and belief, there have been:

- 1. No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- 2. No contraventions of any applicable code of professional conduct in relation to the audit.

Elysia Rothwell

Director

Rhwell

BDO Audit Pty Ltd Sydney, 18 April 2024



Level 11, 1 Margaret Street Sydney NSW 2000 Australia

INDEPENDENT AUDITOR'S REPORT

To the members of North Bondi RSL Club Limited

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of North Bondi RSL Club Limited (the Company), which comprises the statement of financial position as at 31 December 2023, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial report, including a summary of significant accounting policies, and the directors' declaration.

In our opinion the accompanying financial report of North Bondi RSL Club Limited, is in accordance with the *Corporations Act 2001*, including:

- (i) Giving a true and fair view of the Company's financial position as at 31 December 2023 and of its financial performance for the year ended on that date; and
- (ii) Complying with Australian Accounting Standards Simplified Disclosures and the *Corporations Regulations 2001*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the Financial Report* section of our report. We are independent of the Company in accordance with the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Other information

The directors are responsible for the other information. The other information obtained at the date of this auditor's report is information included in the Directors' Report but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - Simplified Disclosures and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website (<u>http://www.auasb.gov.au/Home.aspx</u>) at:

http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf

This description forms part of our auditor's report.

BDO Audit Pty Ltd

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Elysia Rothwell Director Sydney, 18 April 2024 The directors of North Bondi RSL Club Limited declare that:

- (a) In the Directors' opinion the financial statements and notes set out on pages 8 to 26, are in accordance with the *Corporations Act 2001*, including:
 - (i) Giving a true and fair view of the company's financial position as at 31 December 2023 and of its performance, for the financial year ended on that date; and
 - (ii) Complying with Australian Accounting Standards Simplified Disclosures and *Corporations Regulations 2001*.
- (b) There are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of the directors.

Dated at North Bondi on 18 April 2024.

Martyn Bell

M Bell President

North Bondi RSL Club Limited

Statement of Profit or Loss and Other Comprehensive Income For the Year Ended 31 December 2023

| | Note | 2023 \$ | 2022 \$ |
|---|------|---|---|
| Revenue Sale of goods revenue Rendering of services revenue Other revenue | | 5,342,267 420,383 31,894 | 4,116,726 303,517 9,685 |
| Total revenue | 1 | 5,794,544 | 4,429,928 |
| Expenses Raw materials and consumables used Employee benefits expense Entertainment, marketing and promotional costs Occupancy expenses Professional services fees Depreciation expenses Donations and grants Finance costs Other expenses | 2 | (1,715,145) (2,403,748) (97,784) (594,985) (103,983) (516,946) (43,406) (124,200) (297,858) | (1,355,503) (1,780,797) (18,195) (591,261) (96,827) (554,069) (9,777) (132,093) (210,475) |
| Total expenses | | (5,898,055) | (4,748,997) |
| Loss before income tax | | (103,511) | (319,069) |
| Income tax benefit | 3(a) | 47,492 | 34,948 |
| Net loss after income tax expense | | (56,019) | (284,121) |
| Other comprehensive income | | - | - |
| Total comprehensive income for the year attributable to members | | (56,019) | (284,121) |

The Statement of Profit or Loss and Other Comprehensive Income should be read in conjunction with the accompanying notes set out on pages 12 to 26.

North Bondi RSL Club Limited Statement of Financial Position As at 31 December 2023

| As at 31 December 2023 | | | |
|---|---------|-------------------|--------------------|
| ASSETS | Note | 2023 \$ | 2022 \$ |
| Current assets | | | |
| Cash and cash equivalents | | 896,053 | 813,610 |
| Trade and other receivables | | 12,015 | 7,765 |
| Inventories | | 48,703 | 76,694 |
| Other current assets | 4 | 82,517 | 115,667 |
| Total current assets | | 1,039,288 | 1,013,736 |
| Non-current assets | | | |
| Property, plant and equipment | 5 | 1,930,900 | 2,100,111 |
| Right-of-use asset | 6 | 1,812,028 | 3,234,085 |
| Deferred tax assets | 3(b) | 268,050 | 220,558 |
| Total non-current assets | | 4,010,978 | 5,554,754 |
| Total assets | | 5,050,266 | 6,568,490 |
| LIABILITIES | | | |
| Current liabilities | _ | | |
| Trade and other payables | 7 | 600,944 | 654,417 |
| Employee benefits | 8 9 | 85,756 | 50,874 |
| Borrowings Income received in advance | 9 10 | 35,453 120,296 | 273,465 115,269 |
| Lease liability | 11 | 148,513 | 337,109 |
| Total current liabilities | | 990,962 | 1,431,134 |
| Non-current liabilities | | | |
| Employee benefits | 8 | 27,195 | 8,649 |
| Borrowings | 9 | - | 17,852 |
| Income received in advance | 10 | 105,900 | 13,636 |
| Lease liability | 11 | 2,440,290 | 3,555,281 |
| Total non-current liabilities | | 2,573,385 | 3,595,418 |
| Total liabilities | | 3,564,347 | 5,026,552 |
| Net assets | | 1,485,919 | 1,541,938 |
| Members' funds Retained profits | | 1,485,919 | 1,541,938 |
| Total members' funds | | 1,485,919 | 1,541,938 |

The Statement of Financial Position should be read in conjunction with the accompanying notes set out on pages 12 to 26.

North Bondi RSL Club Limited Statement of Changes in Members' Funds For the Year Ended 31 December 2023

| | Retained Profits \$ | Total members' funds \$ |
|---|---------------------------|----------------------------------|
| Balance at 31 December 2021 | 1 926 050 | 1 926 050 |
| | 1,826,059 | 1,826,059 |
| Loss for the year | (284,121) | (284,121) |
| Other comprehensive income for the year | - | - |
| Total comprehensive income for the year | (284,121) | (284,121) |
| Balance at 31 December 2022 | 1,541,938 | 1,541,938 |
| | | |
| Loss for the year | (56,019) | (56,019) |
| Other comprehensive income for the year | <u> </u> | |
| Total comprehensive income for the year | (56,019) | (56,019) |
| Balance at 31 December 2023 | 1,485,919 | 1,485,919 |

The Statement of Changes in Members Funds should be read in conjunction with the accompanying notes set out on pages 12 to 26.

North Bondi RSL Club Limited Statement of Cash Flows For the Year Ended 31 December 2023

| | 2023 \$ | 2022 \$ |
|--|--|--|
| Cash flows from operating activities Receipts from customers (GST inclusive) Payments to suppliers and employees (GST inclusive) Interest received Finance costs paid | 6,527,821 (5,842,680) 6,631 (124,200) | 4,918,133 (3,955,350) 1,178 (132,093) |
| Net cash inflow from operating activities | 567,572 | 831,868 |
| Cash flows from investing activities Payment for property, plant and equipment | (79,472) | (252,272) |
| Net cash outflow from investing activities | (79,472) | (252,272) |
| Cash flows from financing activities Repayment of lease liabilities Repayment of borrowings Proceeds from borrowings Net cash outflow from financing activities | (149,793) (255,864) - (405,657) | (213,437) (241,458) <u>85,526</u> (369,369) |
| Net increase in cash and cash equivalents | 82,443 | 210,227 |
| Cash and cash equivalents at the beginning of the financial year | 813,610 | 603,384 |
| Cash and cash equivalents at the end of the financial year | 896,053 | 813,610 |

The Statement of Cash Flows should be read in conjunction with the accompanying notes set out on pages 12 to 26.

About this report

North Bondi RSL Club Limited is a company limited by guarantee, incorporated and domiciled in Australia and is a non-for-profit entity for the purposes of preparing the financial statements. The financial statements are for North Bondi RSL Club Limited as a standalone legal entity.

The financial statements were approved for issue by the Directors on 17 April 2024.

The financial statements are general purposes financial statements which:

- Have been prepared in accordance with the requirements of the *Corporations Act 2001* and the Australian Accounting Standards Simplified Disclosures of the Australian Accounting Standards Board;
- Have been prepared under the historical cost convention;
- Are presented in Australian dollars;
- Where necessary comparative information has been restated to conform with changes in presentation in the current year; and
- Have been prepared on a going concern basis.

The notes to the financial statements

The notes include information which is required to understand the financial statements and is material and relevant to the operations, financial position and performance of the company. Information is considered material and relevant if, for example:

- The amount in question is significant because of its size or nature;
- It is important for understanding the results of the company;
- It helps to explain the impact of significant changes in the company's business for example, acquisitions and impairment write downs; and
- It relates to an aspect of the Company's operations that is important to its future performance.

Significant and other accounting policies that summarise the measurement basis used and are relevant to an understanding of the financial statements are provided throughout the notes to the financial statements.

New or amended Accounting Standards and Interpretations adopted

The company has adopted all new or amended Accounting Standards and Interpretations issued by the AASB that are mandatory for the current reporting period. Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

Critical Accounting Judgements, Estimates and Assumptions

In the process of applying the company's accounting policies, management has made a number of judgements and applied estimates of future events. Judgements and estimates that are material to the financial statements include:

| Impairment of non-financial assets | Note 5 |
|---|--------|
| Estimation of useful lives of assets | Note 5 |
| Long service leave liability | Note 8 |
| Estimation of lease term and incremental borrowing rate | Note 6 |

| 1 | Revenue and Other Income | 2023 \$ | 2022 \$ |
|---|---|--------------------|--------------------|
| | Sale of Goods Revenue | | |
| | Bar and bistro sales | 5,342,267 | 4,116,726 |
| | | 5,342,267 | 4,116,726 |
| | Rendering of Services Revenue | | |
| | Members' subscriptions Other rendering of services | 240,504 179,879 | 174,669 128,848 |
| | | 420,383 | 303,517 |
| | Other Revenue | | |
| | Interest received Sundry revenue | 6,631 25,263 | 1,178 8,507 |
| | Total other revenue | 31,894 | 9,685 |
| | Total revenue | 5,794,544 | 4,429,928 |

1 Revenue and Other Income (Continued)

Recognition and Measurement

Revenues are recognised at fair value of the consideration received or receivable net of the amount of goods and services tax (GST) payable to the taxation authority. Exchanges of goods or services of the same nature and value without any cash consideration are not recognised as revenues.

Sale of goods

Revenue from the sale of goods comprises of revenue earned from the provision of food, beverage and other goods and is recognised (net of rebates, returns, discounts and other allowances) at a point in time when the performance obligation is satisfied that is on delivery of goods to the customer.

Rendering of services

Revenue from rendering services comprises revenue from gaming facilities together with other services to members and other patrons of the club and is recognised at a point in time when the services are provided.

Interest revenue

Interest revenue is recognised using the effective interest rate method, which, for floating rate financial assets is the rate inherent in the instrument.

Other revenue

Other revenue is recognised when it is received or when the right to receive payment is established.

| 2 Expenses | 2023 \$ | 2022 \$ |
|--|---------------------------------------|--|
| Loss before income tax expense includes the following specific expenses: | ÷ | • |
| Depreciation expense Leasehold improvements Plant and equipment Furniture and fittings Right-of-use assets | 181,450 58,833 8,400 268,263 | 175,670 70,344 30,848 277,207 |
| Total depreciation expense | 516,946 | 554,069 |
| Net expense from movements in provision for employee benefits | 53,428 | 59,470 |
| Defined contribution superannuation expense | 199,221 | 147,869 |

Recognition and Measurement

The Company is under a legal obligation to contribute 10.5% (up until 30 June 2023) and subsequently 11% (from 1 July 2023 onwards) of each employee's base salary to a superannuation fund. The Company contributes to several defined contribution superannuation plans. Contributions are recognised as an expense as they are made. The Company has no legal or constructive obligation to fund any deficit.

3 Income Tax

(a) Income Tax Expense

The Income Tax Assessment Act, 1997 (amended) provides that under the concept of mutuality clubs are only liable for income tax on income derived from non-members and from outside entities.

| | 2023 \$ | 2022 \$ |
|---|--------------------------|--------------------------|
| The amount set aside for income tax in the statement of financial performance has been calculated as follows: | | |
| Proportion of income attributable to non-members Less: Proportion of expenses attributable to non-members | 2,558,018 (2,580,764) | 2,116,196 (2,213,126) |
| | (22,746) | (96,930) |
| Add: Other taxable income | 137,971 | 98,088 |
| | 115,225 | 1,158 |
| Less: Other deductible expenses | (286,403) | (203,896) |
| Net loss subject to tax | (171,178) | (202,738) |
| Current income tax applicable to above at rate of 25% | (42,794) | (50,684) |
| (Under)/over provision prior year Increase in deferred tax assets | (7,061) 2,364 | 4,590 18,865 |
| Income tax benefit | (47,492) | (34,948) |

North Bondi RSL Club Limited

Notes to the Financial Statements For the Year Ended 31 December 2023

3 Income Tax (continued)

(b) Deferred Tax Assets

| The balance comprises temporary differences attributable to: | 2023 \$ | 2022 \$ |
|--|-------------------|-------------------|
| Employee provisions Tax losses | 10,057 257,993 | 5,360 215,198 |
| Net deferred tax assets | 268,050 | 220,558 |
| Movements | | |
| Opening balance Credited to the Statement of Profit or Loss and Other Comprehensive Income | 220,558 47,492 | 185,610 34,948 |
| Closing balance | 268,050 | 220,558 |

Recognition and Measurement

The income tax expense or benefit for the period is the tax payable on that period's taxable income based on the applicable income tax rate, adjusted by changes in deferred tax assets and liabilities attributable to temporary differences, unused tax losses and the adjustment recognised for prior periods, where applicable.

Deferred tax assets are recognised for deductible temporary differences only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred tax assets and liabilities are offset only where there is a legally enforceable right to offset current tax assets against current tax liabilities and deferred tax assets against deferred tax liabilities; and they relate to the same taxable authority on either the same taxable entity or different taxable entity's which intend to settle the claim simultaneously.

Mutuality Principle

The Company calculates its income in accordance with the mutuality principle which excludes from income, any amounts of subscriptions and contributions from members, and payments received from members for particular services provided by the club or association, e.g. poker machines, bar and dining room service in the case of social clubs. The Commissioner of Taxation accepts this method of calculating income as appropriate for recognised clubs and associations.

Amendments to the Income Tax Assessment Act 1997 ensure social clubs continue not to be taxed on receipts from contributions and payments received from members.

| | | 2023 \$ | 2022 \$ |
|---|---|--------------------------|--------------------------|
| 4 | Other Assets | | |
| | Current | | |
| | Prepayments Other current assets | 48,463 34,054 | 98,150 17,517 |
| | Total other current assets | 82,517 | 115,667 |
| 5 | Property, Plant and Equipment | | |
| | Leasehold improvements At cost Accumulated depreciation | 3,462,804 (1,782,154) | 3,462,804 (1,600,704) |
| | | 1,680,650 | 1,862,100 |
| | Plant and equipment At cost Accumulated depreciation | 922,124 (750,661) | 843,925 (691,829) |
| | | 171,463 | 152,096 |
| | Furniture and fittings At cost Accumulated depreciation | 485,013 (406,226) | 483,742 (397,827) |
| | | 78,787 | 85,915 |
| | Total property, plant and equipment net book value | 1,930,900 | 2,100,111 |

5 Property, Plant and Equipment (continued)

| 2023 | 2022 |
|------|------|
| \$ | \$ |

Reconciliations

Movements in Carrying Amounts

Property, plant and equipment are stated at historical cost less depreciation and accumulated impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

| Leasehold Improvements Carrying amount at beginning of year Additions Depreciation expense | 1,862,100 - (181,450) | 1,814,109 223,661 (175,670) |
|--|-------------------------------|-----------------------------------|
| Carrying amount at end of year | 1,680,650 | 1,862,100 |
| Plant and Equipment Carrying amount at beginning of year Additions Depreciation expense | 152,096 78,200 (58,833) | 203,140 19,300 (70,344) |
| Carrying amount at end of year | 171,463 | 152,096 |
| Furniture and fittings Carrying amount at beginning of year Additions Depreciation expense | 85,915 1,272 (8,400) | 107,453 9,310 (30,848) |
| Carrying amount at end of year | 78,787 | 85,915 |

5 Property, Plant and Equipment (continued)

Core Property leased by the Club is:

118-120 Ramsgate Avenue North Bondi NSW 2026

There were no non-core properties held by the club.

Recognition and Measurement

Property, plant and equipment are stated at historical cost less depreciation and accumulated impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

The depreciable amount of all fixed assets including leasehold improvements is depreciated using the straight line methods to allocate their cost, net of their residual values, over their estimated useful lives, as follows:

| Leasehold improvements | Period of lease |
|-----------------------------------|-----------------|
| Plant and equipment | 3 to 7 years |
| Furniture, fittings and equipment | 5 to 10 years |

Estimation of Useful Lives of Assets

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

6 Right-of-use assets

| | 2023 \$ | 2022 \$ |
|--|-------------|------------|
| Property - right-of-use asset | | |
| At cost | 3,029,558 | 4,174,406 |
| Less accumulated depreciation | (1,217,530) | (940,321) |
| Total right-of-use asset at end of year | 1,812,028 | 3,234,085 |
| Movements in carrying amounts of right-of-use assets: Property - right-of-use asset | | |
| Carrying amount at the beginning of the year | 3,234,085 | 3,511,292 |
| Lease modification | (1,153,794) | - |
| Depreciation expense | (268,263) | (277,207) |
| Carrying amount at the end of the year | 1,812,028 | 3,234,085 |

The Company leases the land in which they operate under an agreement that is a 10-year lease with options in the clubs favour to extend for a further two 5 year terms, maturing in 2034. The Company had rental payments waived during the period. The Company has reflected this lease modification whereby reduction to the rent is accounted for as a lease modification and it is recognised as a reduction to lease liability and right-of-use asset.

7 Trade and Other Payables

| Trade payables | 270,528 | 365,857 |
|--------------------------------------|---------|---------|
| Goods and Services Tax (GST) payable | 121,748 | 100,062 |
| Other payables and accrued expenses | 208,668 | 188,498 |
| | 600,944 | 654,417 |

Recognition and Measurement

These amounts are unsecured and are usually paid within 30 days of recognition.

8 Employee Benefits

| | 2023 \$ | 2022 \$ |
|-------------|------------|------------|
| Current | 85,756 | 50,874 |
| Non-current | 27,195 | 8,649 |

Recognition and Measurement

Long Service Leave

The provision for employee benefits relating to long service leave represents the present value of the estimated future cash outflows to be made resulting from employees' services provided to reporting date. The provision is calculated using expected future increases in wage and salary rates including related on-costs and expected settlement dates based on turnover history and is discounted using the market yields on national government bonds at reporting date which most closely match the terms of maturity with the expected timing of cash flows. The unwinding of the discount is treated as long service leave expense.

The liability for long service leave is recognised and measured at the present value of the estimated future cash flows to be made in respect to all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

9 Borrowings

| Current bank loan | 35,453 | 273,465 |
|-----------------------|--------|---------|
| Non-current bank loan | - | 17,852 |

The borrowings balance is made up of a bank loan with Westpac Bank.

The Westpac loan has been secured against the kitchen equipment acquired as part of renovation works undertaken in prior years. As part of the agreement the bank has the rights over the assets in the event of a default, with the assets being unable to be sold without prior permission from the bank. The loan was due to be repaid over a 71-month period at an interest rate of 5.78% and is due to mature in January 2024.

Recognition and measurement

Borrowings are classified as current liabilities unless the company has an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period.

10 Income In Advance

| | 2023 \$ | 2022 \$ |
|-------------|------------|------------|
| Current | 120,296 | 115,269 |
| Non-current | 105,900 | 13,636 |

Recognition and Measurement

Income in advance is recognised when the company receives consideration in advance of the provision of the goods or services to which the consideration relates.

Income in advance is measured at the fair value of the consideration received and is amortised to the profit or loss when the company satisfies the performance obligation to which the deferred income is related.

11 Lease Liability

| Current | | |
|-------------------|-----------|-----------|
| Lease liabilities | 148,513 | 337,109 |
| | | |
| Non-current | | |
| Lease liabilities | 2,440,290 | 3,555,281 |
| | | |

Recognition and measurement

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are remeasured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of a purchase option and termination penalties. When a lease liability is remeasured, an adjustment is made to the corresponding right-of use asset, or to profit or loss if the carrying amount of the right-of-use asset is fully written down. The Company had rental payments waived during the period and was accounted for as a lease modification. Refer to note 6 right-of-use asset for impact of the lease modification during the period.

11 Lease Liability

| Current | 2023 \$ | 2022 \$ |
|-------------------|------------|------------|
| Lease liabilities | 148,513 | 337,109 |
| Non-current | | |
| Lease liabilities | 2,440,290 | 3,555,281 |

Recognition and measurement

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are remeasured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of a purchase option and termination penalties. When a lease liability is remeasured, an adjustment is made to the corresponding right-of use asset, or to profit or loss if the carrying amount of the right-of-use asset is fully written down. The Company received rent concessions during the period and was accounted for as a lease modification. Refer to note 6 right-of-use asset for impact of the lease modification during the period.

12 Contingent Liabilities

Bank Guarantees

13

| The company has given the following bank guarantee in favour of TAB Limited: | 5,314 | 5,301 |
|--|-----------------|-----------------|
| | | |
| Remuneration of Auditors | | |
| Audit and non-assurance services – BDO | | |
| Audit of the financial statements Taxation services | 32,500 7,000 | 29,500 7,000 |
| | 39,500 | 36,500 |

14 Key Management Personnel Details

(a) Directors

The following persons were non-executive directors of the company during the financial year:

| Name of director | Date of reappointment/appointment/resignation |
|---------------------|---|
| Martyn Bell | 19 April 2009 |
| Paul Koerber | 6 April 2013 |
| Rachel Coghlan | 26 November 2019 |
| Max Predebon | 23 March 2021 |
| Michelle Creamer* | 23 August 2022 (resigned 21 May 2023) |
| Julian Lenthall* | 23 August 2022 (resigned 21 May 2023) |
| Henry Meagher* | 26 July 2022 (resigned 21 May 2023) |
| Shane Abood* | 21 May 2023 |
| Christopher Howell* | 21 May 2023 |
| George Tapp* | 21 May 2023 |

(b) Key Management Personnel Compensation

| | 2023 \$ | 2022 \$ |
|--|------------|------------|
| Benefits and payments made to Other Key Management Personnel | 205,038 | 170,807 |

The increase in benefits and payments made to key management personnel relates to increased permanent employees needs, subsequent to the renovation.

15 Related Parties

Key Management Personnel

Disclosures relating to key management personnel are set out in Note 14.

Directors' Transactions with the Company

From time to time, directors of the company, or their director-related entities, may purchase goods from the company. These purchases are on the same terms and conditions as those entered into by other company employees or customers and are trivial or domestic in nature.

Apart from the details disclosed in this note, no director has entered into a material contract with the company since the end of the previous financial year and there were no material contracts involving directors' interests existing at year end.

16 Company Details

The Club is incorporated and domiciled in Australia as a company limited by guarantee. In accordance with the Constitution of the company, every member of the company undertakes to contribute an amount limited to \$2 per member in the event of the winding up of the company during the time that he is a member or within one year thereafter. At 31 December 2023 there were 12,275 members (2022: 9,723 members). The potential liability as at 31 December 2023 was \$24,550 (2022: \$19,446).

The registered office of the company is 118-120 Ramsgate Avenue, North Bondi NSW 2026.

17 Events Subsequent to Reporting Date

There are no other matters or circumstances that have arisen since the end of the financial year that have significantly affected or may significantly affect the operations of the company, the results of those operations or the state of affairs of the company in future financial years.